Latest PMI-ACP Study Guides 2023 - With Test Engine PDF [Q105-Q126



Latest PMI-ACP Study Guides 2023 - With Test Engine PDF Get New PMI-ACP Practice Test Questions Answers

To be eligible for the PMI-ACP exam, candidates must have a minimum of 2,000 hours of general project management experience, as well as at least 1,500 hours of experience working on agile project teams. They must also have completed 21 hours of training in agile practices.

The PMI-ACP or Agile Certified Practitioner is a certification exam that demonstrates a candidate's knowledge of agile principles and skills using agile techniques. This certificate is globally recognized and helps address organizations that depend on agile practitioners to efficiently undertake their projects. However, the amount of material covered by such an exam is extensive. With study guides and quality training, candidates can meet the PMI-ACP test objectives and achieve optimal results.

For more info visit: PMI PMI-ACP Exam Reference

QUESTION 105

Which tool allows the Product Owner to focus on providing the greatest value and Return on Investment (ROI) to the organization?

- * Burn up chart
- * Product Backlog
- * Affinity estimate
- * Cost Benefit Analysis (CBA)

QUESTION 106

Midway through an iteration, an agile learn learns that a team member will be unavailable for the next two iterations As a high-performance team what should the team do?

- * Raise an impediment that resource tasks will be blocked, and notify the product owner
- * Ask the delivery manager tor a temporary resource
- * Ask the scrum master to assign that team member & #8217;s tasks to the next available resource
- * Assume the team member's tasks to meet iteration goals, and notify the product owner.

QUESTION 107

Acceptance tests of user stories are specified by the:

- * Customer at the start of the iteration.
- * Customer as late as possible during the iteration.
- * Tester after the team has finished the coding.
- * Development team at the start of the iteration.

QUESTION 108

A development team for a small company experiences long delays between product completion and release for validation and testing. The company is concerned that this will impact its ability to compete in the marketplace.

What analysis should the team use to understand the issues?

- * Risk management
- * Variance and trend
- * Kano model
- * Fishbone diagram

QUESTION 109

A project sponsor is upset that an enhancement will be unavailable until next year. What should the product owner do?

- * Accept responsibility for the product \$\&\pm8217\$; s delay.
- * Ensure that the project sponsor's priorities are in the product backlog.
- * Negotiate with the project sponsor for increased funding.
- * Empower the project sponsor to manage the product backlog.

QUESTION 110

In Agile risk management, a risk burndown chart is best used to:

- * Qualitatively analyze the probability of a risk occurring.
- * Track progress on risk reduction of technical risks.
- * Document the external risks that could impact the project.
- * Illustrate the project risk profile and new and changing risks.

QUESTION 111

Which type of story would be used when an estimate is not available due to lack of knowledge of the technology required to implement the story?

- * Defect
- * Slack
- * Spike
- * Nonfunctional

Explanation/Reference:

Explanation:

QUESTION 112

User stories are temporary artifacts.

They are considered relevant until the:

- * Team completes them.
- * End of the project.
- * Release is complete.
- * End of the sprint.

QUESTION 113

The velocity chart, storyboard, burndown chart, and impediment list are often communicated using:

- * Status reports.
- * Information radiators.
- * Portfolio presentations.
- * Project data packages.

Explanation/Reference:

Explanation:

QUESTION 114

When moving to Agile project management, a key factor for the project manager \$\pmu #8217;s success will be:

- * shifting from a controlling mindset to a facilitating mindset
- * directing the work in a more incremental fashion
- * only assigning tasks for the nextiteration
- * giving up control and rotating management through the team

QUESTION 115

Spike solutions are small standalone programs that demonstrate what you've learned. Which of the following types of spike will you use if you need to test an approach to your production code?

- * Development Spike
- * Design Spike
- * Scheduling Spikes
- * Iteration Spikes

QUESTION 116

The customer needs assistance m determining the efficiency of a set of process activities within the solution.

What should the agile team do?

- * Discuss the efficiency at the next iteration retrospective
- * Review the process value stream to determine potential improvements
- * Review the value the customer receives from the user story to determine backlog priority
- * Discuss the performance of the solution at the next sprint review

QUESTION 117

Project managers use velocity to determine:

- * If the team is committing to an appropriate amount of work for the iteration.
- * How much work each team member is capable of completing during an iteration.
- * How much work teams that are similar in size are capable of completing during an iteration.
- * If the Product Owner is prioritizing work appropriately in preparation for iteration planning.

Explanation/Reference:

Explanation:

QUESTION 118

An agile team is preparing a release plan for a project. What information will the team need to complete this plan?

- * Amount of work needed to complete a single user story
- * Amount of work that can be accomplished by each team member
- * Amount of work that can be accomplished in an iteration
- * Amount of work that can be accomplished by the entire team

QUESTION 119

Team A is working on the second sprint of a product release. Team B, which is an interdependent team located on the same floor, requires extensive and frequent information to complete its sprint goal.

What should the agile team lead do?

- * Create a central repository for information, and provide access to team B
- * Use an information board that will be visible to all passing through the workspace
- * Email all stakeholders with status updates
- * Provide team B with the information on an "as needed" basis

QUESTION 120

A ScrumMaster consistently holds Daily Scrums and keeps them to 15 minutes or less. The ScrumMaster brings a list of assigned tasks and checks the status of each task with the relevant team members. The ScrumMaster then assigns new tasks for the day and ends the meeting. Is this an appropriate approach to running Daily Scrums?

- * Yes, the ScrumMaster should get status updates and distribute new tasks to the team.
- * Yes, the ScrumMaster should hold Scrums daily and keep the time to 15 minutes or less.
- * No, the ScrumMaster should act in the role of facilitator to foster team self-organization.
- * No, the ScrumMaster should allow the Scrum to run as long as is required by the team.

Explanation/Reference:

QUESTION 121

The Sprint retrospective:

- * Is intended to promote continuous process improvements
- * Is held at the end of each release
- * Is conducted to provide the sponsor with key information on team progress
- * Is optional

QUESTION 122

Who is responsible for ordering the Product Backlog?

- * Senior Executives
- * The Product Owner
- * The Scrum Master
- * The Development Team

QUESTION 123

During which activity is the sequence of numbers 0, 1, 2, 3, 5, 8, 13 often used?

- * Denoting development sequence
- * Estimating development hours
- * Indicating priority of a story
- * Estimating points of a story

Explanation/Reference:

QUESTION 124

When a team member encounters an issue in an agile environment, what should they do?

- * Limit communication between the team members and the customer to prevent unnecessary anxiety
- * Manage communication between all team members and the customer to promote effective and transparent collaboration
- * Manage communication between a few team members and the customer so that they may convey information to other team members
- * Facilitate one-on-one communication between team members to reduce conflict and inefficiencies

QUESTION 125

What Agile planning artifact is updated minimally once a year by the Product Owner?

- * Product Vision
- * Product Roadmap
- * Release Plan
- * Sprint Plan
- * Daily Plan

Explanation/Reference:

QUESTION 126

Based on the following information, determine the number weeks until the next release.

Length of a Sprint = 2 weeks
Velocity of team = 35 points
Number of story points assigned to minimum marketable features
(MMF) = 280 points

- * 8 weeks
- * 12 weeks
- * 16 weeks
- * 9 weeks

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