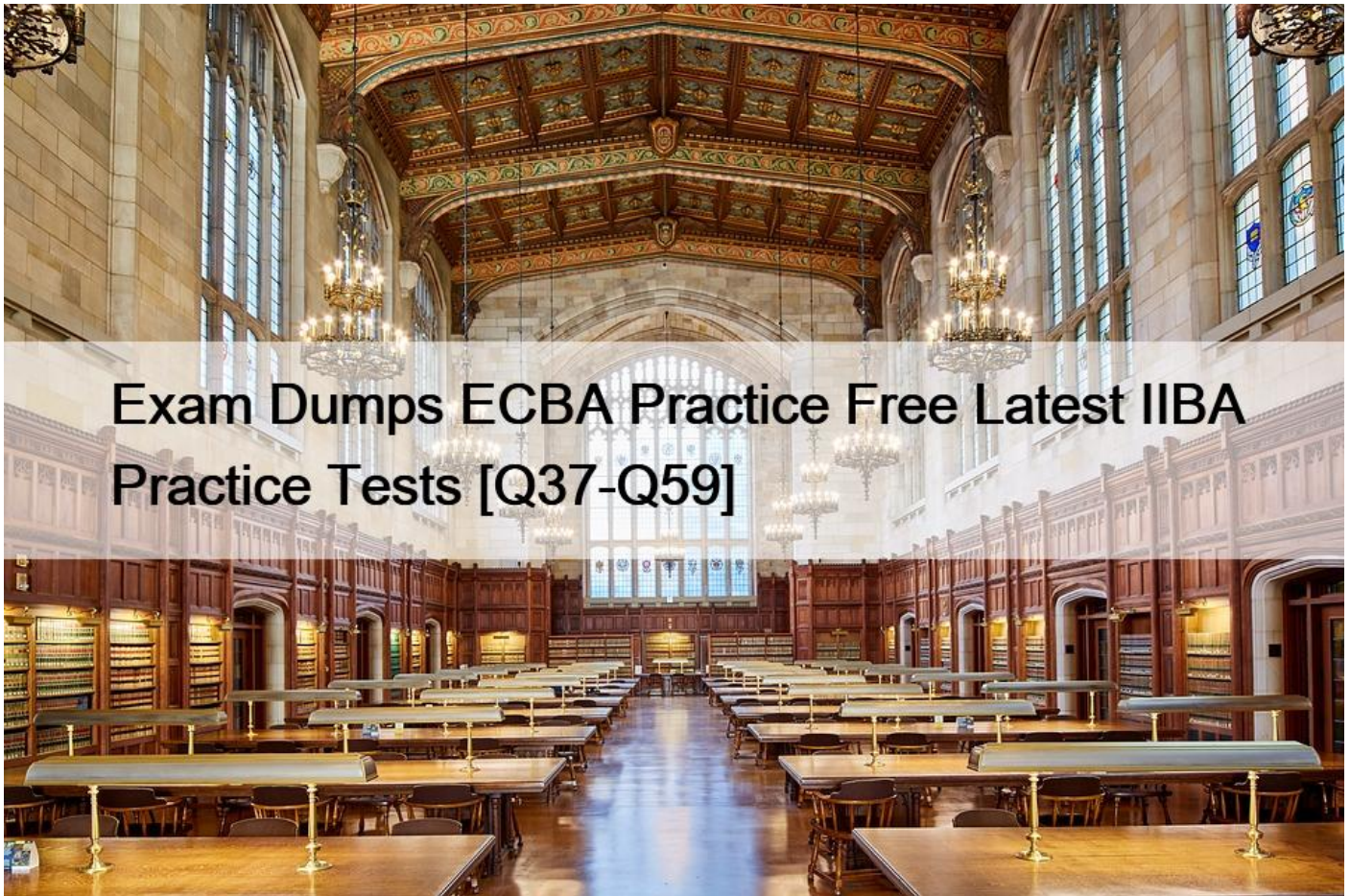


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NO.37 Which core concept defines a specific way of satisfying one or more needs in a context?

- * Value
- * Change
- * Solution
- * Priority

A solution is a specific way of satisfying a need in a context.

NO.38 Which of the following techniques is used to identify the elements and boundaries of the requirements architecture?

- * Functional decomposition
- * Environmental scan
- * Scope modelling
- * Interface analysis

NO.39 Which input is used to prepare for elicitation?

- * Activity plan

- * Business analysis information
- * Stakeholder engagement approach
- * Change strategy

NO.40 Which of the following is an activity that a business analyst (BA) performs to prepare for elicitation?

- * Assess risk
- * Trace requirements
- * Secure supporting material
- * Analyze performance measures

NO.41 Which technique represents a small, concise statement of functionality or quality needed to deliver value to a specific stakeholder?

- * User stories
- * Lessons learned
- * Business case
- * Scope modelling

NO.42 When stakeholder collaboration is not properly managed, poor relationships can have the following damaging effect on business analysis:

- * strong negative reactions to obstacles.
- * lack of support for organizational goals.

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- * resistance to approving elicitation results.
- * failure to meet project deadlines.

Failure to involve primary stakeholders in collaboration efforts from the start can lead to subsequent implementation, technical, or political difficulties in achieving conservation objectives.

Reference: <https://d2ouvy59p0dg6k.cloudfront.net/downloads/collaboration.pdf>

NO.43 Which of the following tasks is part of the business analysis planning and monitoring knowledge area?

- * Trace requirements
- * Plan stakeholder engagement
- * Analyze current state
- * Assess solution limitations

Reference:

BABOK v.3.0 – IIBA (31)

NO.44 Which technique is used by business analysts (BAs) to measure the quality of requirements?

- * Acceptance and Evaluation Criteria
- * Key Performance Indicators
- * Risk Analysis and Management
- * Entity Relationship Modelling

NO.45 Inputs to prepare for elicitation include:

- * information management approach and solution scope.
- * needs and stakeholder engagement approach.

- * future state description and risk analysis results.
- * requirements and designs.

Stakeholder engagement approach

NO.46 Which techniques should be applied to prioritize requirements?

- * Risk Analysis and Management
- * Decision Modelling and Estimation
- * Interface Analysis and Interviews
- * Document Analysis and Vendor Assessment

Explanation

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NO.47 Which of the following activities are performed during the requirements life cycle management phase?

- * Elicit Requirements
- * Prioritize Designs
- * Trace Requirements
- * Maintain Attributes

NO.48 When planning business analysis information management, what are the factors that influence storage and access decisions?

- * Organizational values and procurement strategy
- * Business rules and change strategy
- * Business policies and methodology adopted
- * Organizational standards and tool availability

Business analysis information can be stored in many ways. Storage decisions depend on many factors such as who must access the information, how often they need to access it, and what conditions must be present for access. Organizational standards and tool availability also influence storage and access decisions. The business analysis approach defines how various tools will be used on the initiative and how the information will be captured and stored within those tools. Tools may shape the selection of business analysis techniques, notations to be used, and the way that information is organized.

NO.49 What happens when either the number of requirements or level of formality increase?

- * Developing new requirements becomes difficult.
- * More time is required to complete the project.
- * More effort is needed to trace requirements.
- * Rejecting requirements is likely to increase.

NO.50 If a business analyst (BA) does not properly identify stakeholders, then the long-term implications are:

- * increased costs.
- * reduced requirements.
- * higher satisfaction.
- * decreased risk.

NO.51 In the define design options task, which of the following relates to the identify improvement opportunities element?

- * Assess issues, define risks, confirm elicitation results
- * Create flow diagrams, purchase solutions components, secure resources
- * Increase efficiencies, identify additional capabilities, improve access to information
- * Define change strategy, analyze current state, prioritize requirements

Identify Improvement Opportunities When proposing design options, a number of opportunities to improve the operation of the

business may occur and are compared. Some common examples of opportunities include:

Increase Efficiencies: automate or simplify the work people perform by re-engineering or sharing processes, changing responsibilities, or outsourcing. Automation may also increase consistency of behaviour, reducing the likelihood of different stakeholders performing the same function in distinctly different fashions.

Improve Access to Information: provide greater amounts of information to staff who interface directly or indirectly with customers, thereby reducing the need for specialists.

Identify Additional Capabilities: highlight capabilities that have the potential to provide future value and can be supported by the solution. These capabilities may not necessarily be of immediate value to the organization (for example, a software application with features the organization anticipates using in the future).

NO.52 What technique is used to elicit business analysis information, including contextual understanding and requirements, by examining available materials that describe either the business environment or existing organizational assets?

- * Organizational modeling
- * Document analysis
- * Functional decomposition
- * Data flow diagrams

It is a research technique that is used to elicit business analysis information with contextual understanding and requirements.

Reference: <https://medium.com/@kovalovaelena/top-10-requirement-elicitation-techniques-8a01f2b9de18>

NO.53 Which of the following is an input to the prepare for elicitation task?

- * Elicitation activity plan
- * Set up logistics
- * Potential value
- * Needs

NO.54 Elicitation results need to be confirmed to ensure:

- * stakeholders are encouraged to work towards a common goal.
- * information relevant to change is explored, drawn out and identified.
- * scope of elicitation activity is understood and the right technique is selected.
- * information gathered is accurate and consistent with other information.

NO.55 Which of the following approaches is used to determine how business analysis data will be packaged and communicated to stakeholders?

- * Business Analysis Approach
- * Information Management Approach
- * Governance Approach
- * Stakeholder Engagement Approach

NO.56 If a business analyst (BA) asks questions during the job shadowing with a subject matter expert, which approach is being used?

- * Active Observation Approach
- * Contextual Inquiry Observation
- * Inactive Observation Approach
- * Passive Observation Approach

NO.57 Which cost is estimated based on the alternative results that might have been achieved if the resources devoted to one design

option had been allocated to another design option?

- * Implementation
- * Maintenance
- * Opportunity
- * Purchase

NO.58 What are the participant roles in reviews?

- * Domain SME, regulator, sponsor, project manager
- * Customer, supplier, end user, business analyst
- * Author, reviewer, facilitator, scribe
- * Approver, administrator, reviewer, tester

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Explanation/Reference: <https://www.geeksforgeeks.org/roles-and-responsibilities-in-review/>

NO.59 Which techniques should be applied to prioritize requirements?

- * Risk Analysis and Management
- * Decision Modelling and Estimation
- * Interface Analysis and Interviews
- * Document Analysis and Vendor Assessment

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