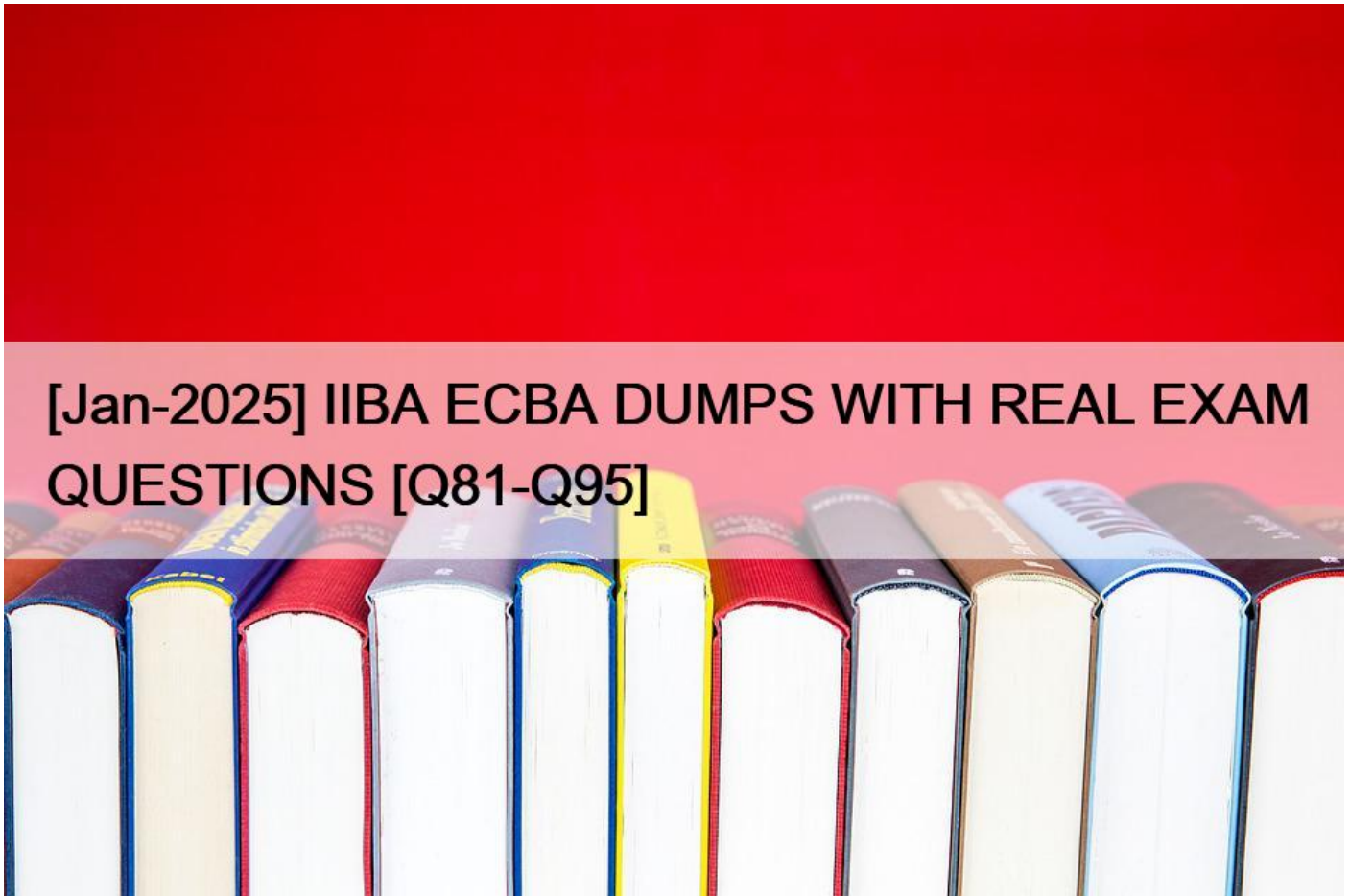


[Jan-2025 IIBA ECBA DUMPS WITH REAL EXAM QUESTIONS [Q81-Q95]



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One of the key benefits of the ECBA certification is that it provides a recognized standard for employers to assess the skills and knowledge of entry-level business analysts. It also provides a pathway for individuals to advance their careers in business analysis, as they can use the certification as a stepping stone to higher-level certifications offered by the IIBA.

The International Institute of Business Analysis (IIBA) is a non-profit organization that provides certifications and training programs for business analysts. One of the certifications they offer is the Entry Certificate in Business Analysis (ECBA). Entry Certificate in Business Analysis (ECBA) certification is designed for individuals who are new to the field of business analysis and want to demonstrate their knowledge and skills.

NEW QUESTION 81

An atomic requirement:

- * is understood independently of other requirements or designs.
- * contains no extraneous or unnecessary content.
- * uses common terminology understood by the audience.
- * aligns with the identified needs of the stakeholders.

An atomic requirement is one that is self-contained and can be understood independently of other requirements or designs. It encapsulates a single piece of functionality or a single need without reference to other requirements. This characteristic ensures that the requirement can be considered, implemented, and tested on its own merits. Atomic requirements are essential for clear communication, effective analysis, and traceability throughout the project lifecycle.

References: The concept of atomic requirements is discussed in various business analysis resources and is aligned with the guidelines provided by the International Institute of Business Analysis (IIBA). It is a fundamental aspect of creating clear and effective requirements documentation [1, 2, 3].

NEW QUESTION 82

When stakeholder collaboration is not properly managed, poor relationships can have the following damaging effect on business analysis:

- * strong negative reactions to obstacles.
- * lack of support for organizational goals.

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- * resistance to approving elicitation results.
- * failure to meet project deadlines.

Failure to involve primary stakeholders in collaboration efforts from the start can lead to subsequent implementation, technical, or political difficulties in achieving conservation objectives.

Reference: <https://d2ouvy59p0dg6k.cloudfront.net/downloads/collaboration.pdf>

NEW QUESTION 83

What is the optimum group size for brainstorming?

- * It doesn't matter how many individuals as long as the project manager is included
- * The more individuals the better
- * Six to eight individuals who represent a range of backgrounds
- * A maximum of three individuals with a deep knowledge of the subject

NEW QUESTION 84

Who is responsible for identifying the appropriate elicitation communication channels?

- * Project manager
- * Subject matter expert
- * Business analyst
- * Business sponsor

Business analysts are tasked with gathering requirements and ensuring clear communication between stakeholders and the project team. This includes identifying the most effective communication channels to facilitate elicitation activities such as interviews, workshops, surveys, and document analysis.

NEW QUESTION 85

What are matrices in modelling formats used to describe?

- * Detailed procedure flow
- * Gaps in capability analysis
- * Complex but uniform structures
- * Hierarchical structure of stakeholders

NEW QUESTION 86

Why must business analysis information packages be prepared?

- * To determine the information management approach
- * To plan tasks for the week
- * To determine the stakeholder engagement approach
- * To facilitate reviews and approvals

Business analysis information packages are prepared to facilitate reviews and approvals. These packages compile essential information in a structured format, making it easier for stakeholders to review the content and provide feedback or approval. This ensures that all relevant information is considered and that decisions are made based on a comprehensive understanding of the issues, requirements, and proposed solutions.

Effective preparation of these packages helps streamline the review process and supports better decision-making.

References:

*Business Analysis.pdf, Section on Requirements Documentation, which highlights the importance of documentation for reviews and approvals.

NEW QUESTION 87

What skill is required by a business analyst (BA) to understand how the people, processes, and technology within an organization interact, to understand the enterprise from a holistic point of view?

- * Creative thinking
- * Conceptual thinking
- * Problem solving
- * Systems thinking

Systems thinking is a crucial skill for business analysts as it enables them to view the enterprise in a holistic manner. This approach helps BAs understand the complex interactions between people, processes, and technology within an organization. It involves recognizing patterns and interrelationships and considering how different systems work together and influence one another within the whole. By applying systems thinking, BAs can better comprehend the broader impacts of any changes to one part of the system on the entire organization. Reference: The BABOK Guide outlines the importance of systems thinking as a competency for business analysts, emphasizing its role in understanding the enterprise from a holistic perspective¹².

NEW QUESTION 88

Which of the following is the integrated output that correctly reflects captured information agreed to by business analysts (BAs) and other stakeholders?

- * Activity plan
- * Business analysis information
- * Concept model
- * Confirmed elicitation results

The integrated output that correctly reflects captured information agreed upon by business analysts and other stakeholders is the

Confirmed elicitation results; This output is the culmination of the elicitation process where the information gathered is validated and agreed to be accurate and relevant, serving as a foundation for further analysis and decision-making. References: This answer is verified by the information found in the Business Analysis Body of Knowledge (BABOK) and discussions on the topic from credible sources related to the IIBA ECBA certification¹.

NEW QUESTION 89

What is a logical data model used for?

- * Abstracting a conceptual data model; to incorporate the rules of normalization to manage data integrity and relationships.
- * Abstracting a physical data model; to describe the physical organization of data and its relationships within a database.
- * Defining the logical rules that govern decisions in an organization and that define, constrain, or enable organizational operations.
- * Defining a solution independent view of how a business perceives its information without applying any constraints.

A logical data model is used to abstract a conceptual data model; by incorporating normalization rules to manage data integrity and relationships. It serves as an abstraction layer that defines the relationships between different data elements, entities, and attributes, focusing on the business concepts and rules that govern the data. This model helps in organizing data to reduce redundancy and improve data integrity, ensuring that the data structure is optimized for both business understanding and database design.

References: The role and benefits of a logical data model in business analysis are discussed in resources like

What is a Logical Data Model? Definition and Examples; and The logical data model explained; which detail how logical data models serve as blueprints for structuring enterprise knowledge and ensuring data integrity².

NEW QUESTION 90

Which core concept defines a specific way of satisfying one or more needs in a context?

- * Value
- * Change
- * Solution
- * Priority

The core concept that defines a specific way of satisfying one or more needs in a context is Solution;

According to the Business Analysis Core Concept Model? (BACCM), a solution satisfies a need by resolving a problem faced by stakeholders or enabling stakeholders to take advantage of an opportunity. It is a specific response to a need within a given context, and it can vary significantly from one organization to another as different organizations or situations may require different solutions.

References: This explanation is consistent with the definitions provided in the Business Analysis Core Concept Model (BACCM) as outlined by the International Institute of Business Analysis (IIBA) and the Business Analysis Body of Knowledge (BABOK) guide¹²³⁴.

NEW QUESTION 91

Which of the following is an activity that a business analyst (BA) performs to prepare for elicitation?

- * Assess risk
- * Trace requirements
- * Secure supporting material
- * Analyze performance measures

In preparation for elicitation, a business analyst secures supporting material which is essential for the elicitation activities. This

involves identifying and procuring all necessary information and resources that will be used during these activities. It includes gathering documents, systems information, historical data, and any other relevant materials that will support the elicitation process.

NEW QUESTION 92

What are characteristics of effective communication of business analysis information?

- * Concise and consistent
- * Timely and segmented
- * Detailed and verbal
- * Bi-directional and iterative

Communication of business analysis information is bi-directional and iterative.

NEW QUESTION 93

A technique that is used to elicit information by viewing and understanding activities and their context is known as:

- * workshop.
- * observation.
- * brainstorming.
- * review.

Section: (none)

Explanation

NEW QUESTION 94

Which task is performed when the business analyst (BA) ensures that stakeholders have a shared understanding of the outcomes of elicitation?

- * Conduct elicitation
- * Manage stakeholder collaboration
- * Communicate business analysis information
- * Confirm elicitation results

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Explanation/Reference: <https://www.batimes.com/articles/creative-dispute-business-analyst-s-personal-characteristic.html>

NEW QUESTION 95

While assessing requirements changes, a business analyst (BA) will determine the formality of the assessment process based on:

- * governance approach.
- * business analysis approach.
- * change strategy.
- * potential value.

Business analysts will determine the formality of the assessment process based on the information available, the apparent importance of the change, and the governance process. Many proposed changes may be withdrawn from consideration or declined before any formal approval is required. A predictive approach may indicate a more formal assessment of proposed changes.

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